

# **Audit & Governance Committee**

## **Wednesday, 10 January 2024**

### **ADDENDA**

**3. Minutes (Pages 1 - 14)**

To approve the minutes of the meeting held on 29 November 2023 (**AG3**) and to receive information arising from them.

**9. 2022/23 Pension Fund Planning Report (Pages 15 - 52)**

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# Agenda Item 3

## AUDIT & GOVERNANCE COMMITTEE

**MINUTES** of the meeting held on Wednesday, 29 November 2023 commencing at 1.00 pm and finishing at Time Not Specified

**Present:**

**Voting Members:** Councillor Roz Smith – in the Chair

Councillor Brad Baines (Deputy Chair)  
Councillor Trish Elphinstone  
Councillor Jenny Hannaby  
Councillor Nick Leverton  
Councillor Judy Roberts  
Dr Geoff Jones

**By Invitation:**

**Officers:**

Whole of meeting Jack Ahier (Democratic Services Officer), Lorna Baxter (Director of Finance), Anita Bradley (Director of Law and Governance and Monitoring Officer), Colm O’Caomhanaigh (Democratic Services Manager), Simon Harper (Head of Governance), Katherine Kitashima (Audit Manager).

Part of meeting Declan Brolly (Counter Fraud Team Manager), Tim Chapple (Treasury Manager), Councillor Stefan Gawrysiak (Henley-on-Thames), Matt Cook (Deputy Chief Fire Officer), Faisal Atcha (Station Manager B Org Assurance), Adrian Bulmer (Ernst and Young).

*The Committee considered the matters, reports and recommendations contained or referred to in the agenda for the meeting and decided as set out below. Except as insofar as otherwise specified, the reasons for the decisions are contained in the agenda and reports [agenda, reports and schedule/additional documents], copies of which are attached to the signed Minutes.*

### **73/23 APOLOGIES FOR ABSENCE AND TEMPORARY APPOINTMENTS**

(Agenda No. 1)

Apologies of absence were received from Councillor Yvonne Constance OBE (Shrivenham), Councillor Ted Fenton (Witney West and Bampton) and Councillor Ian Middleton (Kidlington South).

## **74/23 DECLARATION OF INTERESTS - SEE GUIDANCE NOTE**

(Agenda No. 2)

No Declarations of Interest were received.

## **75/23 MINUTES**

(Agenda No. 3)

The Committee approved the minutes of the meeting held on 20 September 2023 and authorised the Chair to sign them as a correct record. All actions had been completed.

The Committee were informed that the Executive Summary of the Local Government and Social Care Ombudsman's Annual Review Report would be presented at the next Committee meeting. Feedback being fed back into the system from the Executive Summary emphasized as critically important by Committee members.

Reports regarding social media were requested for future sessions by the Committee.

**ACTION: The Head of Governance will endeavour to revisit the table of complaints to add whether complaints were from the public or another Member and update formatting to be clear if no further action was taken.**

**ACTION: The Executive Summary of the Local Government and Social Care Ombudsman's Annual Review Report to be presented at the next Committee meeting.**

**Resolved: that the minutes of the meeting held on 20 September 2023 were a true and accurate record.**

## **76/23 PETITIONS AND PUBLIC ADDRESS**

(Agenda No. 4)

There were no petitions or requests of public address received.

## **77/23 COUNTER FRAUD UPDATE**

(Agenda No. 5)

The Committee received an update on the activity against the Counter Fraud Plan for 2023/24 by the Counter Fraud Team Manager, Declan Brolly. The Counter Fraud Team Manager informed the Committee that the full report on counter fraud activity had been presented to the Audit Working Group on the 8<sup>th</sup> November 2023, where detailed discussions had taken place on live investigations and possible sanctions.

Updates on recent exercises on the 26<sup>th</sup> September 2023 relating to the misuse of blue badges were given to the Committee, which resulted in two blue badges being seized. The Committee commended the work of the team for their diligent work on counter fraud.

The Committee were made aware of the National Fraud Initiative (NFI) database matching being complete, with full outcomes detailed in the report.

Specific concerns were relayed to the Counter Fraud Team Manager by Committee members about concessionary fare passes issued and the process of what happened to the passes when the pass holder passed away. The Committee were reassured by the responses from the Officers that the passes were cancelled where the holder had passed away. And where they were used by anyone else, the machine on the bus would read invalid.

The Committee passed on their gratitude to the Counter Fraud Team for all of their work done on the report and the implementation of the policies outlined. The Chair passed on the Committee's congratulations to trainee officers in the Counter Fraud team.

**Resolved: that the Committee noted the previous report and the progress outlined in the update given.**

## **78/23 TREASURY MANAGEMENT MID TERM REVIEW**

(Agenda No. 6)

The report was presented to the Committee by the Treasury Manager, Tim Chapple. It was reported that the review covered the first half of the 2023/24 financial year.

The following points were reported to the Committee:

- As of 30<sup>th</sup> September 2023, the Council's outstanding debt totalled £297m and the average rate of interest paid on long-term debt was 4.41%. No new external borrowing had been arranged in the first half of the year, whilst £4m of maturing Public Works Loan Board (PWLB) loans and a £5m LOBO (Lender's Option/Borrower's Option) had been repaid during the first half of the year.
- The Treasury Management Strategy for 2023/24, agreed in February 2023 assumed an average base rate of 4.25%.
- The average daily balance of temporary surplus cash invested in-house was expected to be £480m in 2023/24, with an average in-house return of 3.00%.
- During the first half of the year, the Council achieved an average in-house return of 3.53% on average cash balances of £499.05m, producing gross interest receivable of £8.866m. In relation to external funds, the return for the six months was £1.836m, bringing total investment income to £10.702m. This compared to budgeted investment income of £7.073m, giving a net overachievement of £3.629m.
- As of 30<sup>th</sup> September 2023, the Council's investment portfolio of £577.189m comprised £440.500m of fixed term deposits, £43.216m at short term notice in money market funds and £93.473m in pooled funds with a variable net asset value.
- As of 30<sup>th</sup> September 2023, the authority had 44 PWLB loans totalling £252.383m, 8 LOBO loans totally £40m and one £5m money market loan. The average rate of interest paid on PWLB debt was 4.72% and the average cost of LOBO debt in 2023/24 was 3.94%. The cost of debt on the money market loan was 3.95%. The combined weighted average for interest on long-term debt was 4.41%.

- At the start of the year, the UK Bank Rate was 4.25%, which was in line with the forecast. With ongoing inflationary pressures impacting the UK economy, interest rates had risen higher than forecasted to 5.00% in June. The new forecast was that rates would peak at 5.25% in August 2023, and would remain there until autumn 2024, where it was expected, they would slowly reduce to 2.50% by summer 2026.
- The budgeted annual return on the in-house balance for 2023/24 was 3.00% and assumed an average annual in-house cash balance of £379.144m.
- The actual average daily balance of temporary surplus cash invested in-house was £499.055m for the first half of 2023/24 and the average in-house return was 3.53%, producing gross interest receivable of £8.866m. Gross distributions from pooled funds totalling £1.836m were also received in the first half of the year, bringing total investment income to £10.702m. This compared to budgeted investment income of £7.073m, giving a net overachievement of £3.629m. This reflected a combination of higher than forecast cash balances, and higher than forecast interest rates.
- As of 30<sup>th</sup> September 2023, the total value of pooled fund investments was £93.473m. This was marginally down from the value as of 30<sup>th</sup> June 2023 of £93.796m.
- As of 30<sup>th</sup> September 2023, the Council's investment portfolio of £577.189m comprised £440.50m of fixed term deposits, £43.216m at short term notice in money market funds and £93.473m in pooled funds with a variable net asset value.
- During the financial quarter, the Council operated within treasury limits and Prudential Indicators set out in the Council's Treasury Management Strategy for 2023/24.

The following points were raised by the Committee:

- Members raised the Bank of England's statements that interest rates would not drop in the near future and questioned how this would impact the Council's financial forecasts relating to borrowing and debt. The Treasury Manager re-iterated the Council's forecast of interest rates remaining stable until summer 2024. It was also noted how the Russian invasion of Ukraine was causing rising interest rates.
- Committee members referenced the impact of rising interest rates on loans to other councils. The Treasury Manager confirmed that loans for the last 6 months had been upwards of 5% in their interest rates.
- The potential impact of the forthcoming general election before January 2025 on interest rates was pointed out by the Committee and whether policy announcements in the run-up to an election would influence the Bank of England's interest rates decisions. The Treasury Manager noted that the market and the Bank of England considered speculation and polling on the potential change in government when making decisions. It was also made clear that forecasts tend to be inaccurate and that decisions on interest rates are based on a wide variety of factors.

The Committee thanked the Treasury Manager for the presentation of his report and the wider team for all of their hard work in compiling the mid-term review.

**Resolved: that the Committee noted the Treasury Management Mid Term Review 2023/24.**

## **79/23 FUTURE COUNCIL GOVERNANCE GROUP RECOMMENDATIONS**

(Agenda No. 7)

The Chair welcomed Councillor Stefan Gawrysiak to the Committee as the chair of the Future Council Governance Group. The Director of Law and Governance, Anita Bradley, thanked all members of the Future Council Governance Group (FCGG) for their diligent work and made the Committee aware that the last meeting of the FCGG was on the 27<sup>th</sup> November 2023.

Councillor Gawrysiak presented the findings of the FCGG and its recommendations to the Committee. He again praised the members of the group for their hard work and to Simon Harper, Head of Governance, for bringing the report together so quickly. Thanks were also noted for the Centre for Governance and Scrutiny for their advice and support during the work of the FCGG.

Thanks were given to Councillor Charlie Higgs for helping to set up meetings in Ljubljana, Slovenia and France to help the FCGG come to their conclusions.

Coming to the findings of the report, Councillor Gawrysiak explained how there was debate over changing the leadership system from a Leader with a Cabinet to a committee system, but that it was too late in the current term cycle but could take place in the aftermath of an election. It was noted that there was no appetite for changing the current model at present.

Councillor Gawrysiak continued to inform the Committee about key issue of the need for increased scrutiny of young people and education. The recommendation from FCGG was for the establishment of an Education and Young People Overview and Scrutiny Committee. It was noted that there needed to be further discussions over the age range that the potential new committee would have overview of.

The Committee questioned whether the proposed Education and Young People Overview and Scrutiny Committee would have realised the extent of the ongoing SEND issues earlier. Councillor Gawrysiak indicated his personal view that it would have picked up the issues earlier but stressed that this was not the view of the Committee.

Furthermore, Committee Members noted that meetings and committees could cover many topics but did not dive in-depth into specific issues. Increased meetings could lead to greater scrutiny of topics. The Director of Law and Governance pointed out that the requirements of members should be accommodated when setting meetings as Councillors sit on other councils. The Vice-Chair of the Committee referenced the importance of increasing the number of meetings as essential to enable committees to carry out enhanced scrutiny and to be able to focus on specific areas and produce well-developed recommendations.

The Committee agreed with the recommendations for an extra Education and Young People Overview and Scrutiny Committee but believed that further consultation on

the age range would be needed. The Director of Law and Governance outlined that the age range would be dependent on the different pieces of legislation and that Chairs would need to consider whether it is appropriate. The Chair also questioned how the transition between being a child and an adult needed to be reflected upon as it is one of the most challenging periods.

Issues rose relating to the increased costs of having more committees and the potential difficulties this could lead to for Committee Chairs. Moreover, it was pointed out by the Director of Law and Governance that it would not be beneficial if items were on the same agenda in separate committees. It was agreed that greater resources would be needed for greater scrutiny arrangements. Councillor Hannaby noted that greater liaison between the Chairs of committees would be helpful to avoid such issues.

Councillor Gawrysiak continued the discussion to highlight potential new roles of Deputy Cabinet Members. It was stressed that this was not a recommendation, but a suggestion for the Committee to consider. Councillor Gawrysiak proposed that certain Cabinet portfolios needed deputies to share out the workload, however, the Cabinet Advisory Group (CAG) could help to do this. The Chair stated that CAG was effective if they had a set goal at their outset. It was also pointed out that Deputy Cabinet Members could serve as a training path for future political careers, which would engage more people in the democratic process. It was re-iterated that the CAG was able to be set up by Councillors as part of the Constitution, but there were also financial constraints to manage.

The Committee was then informed about divided opinion that existed within the FCGG on citizen panels, which would increase engagement within the policy process through hearing the concerns of local citizens on certain issues once a year. However, it was noted that this could cause financial strain and thus, the recommendation to evaluate the costs and processes for a citizen's panel in 2024/25 was put to the Committee, who noted it. The Committee agreed that political parties tend to politicise issues, so by raising issues in a participatory manner, there was more scope for constructiveness in working together to solve issues. Financial implications were again raised in the viability of using citizen panels as an effective way to improve the policy process.

The FCGG report highlighted how members valued the meetings which allowed them to meet with neighbouring divisions, council officers and constituents. Local stakeholders were invited to meetings at the discretion of the Chair, but it was felt that locality meetings were currently under-utilised. The recommendation from the FCGG was to reinvigorate locality meetings by inviting local stakeholders as necessary and undertake a wider review of locality working including the practicalities of some budgets being delegated. Members agreed that locality meetings were some of the best examples of productive working relationships to resolve issues with relevant stakeholders, stressing the non-political nature of meetings. One concern raised by members was the possible adverse impact of budgetary powers on locality meetings and whether it would detract from the cohesive nature of the decision-making process.



Lastly, Councillor Gawrysiak explained the process of embedding 'futures planning' across the Council, with the aim of it becoming an integral part of the decision-making process and scrutiny work plans. The Committee enthusiastically agreed with the proposal made by the FCGG, with the Vice-Chair stating how it needed to become the first point of consideration in policymaking.

The Director of Law and Governance then informed the Committee that it was their choice to accept all the recommendations, as well as noting that anything that impacted the Constitution would need to be approved by full Council. The Vice Chair and Councillor Elphinstone proposed that the full Council should be sent this full report to consider. The Director of Law and Governance (DLG) noted that some elements of the report could go to Council and others could go to the Cabinet, as budgetary matters sit within their purview. Furthermore, the DLG made the point that if another Scrutiny committee wished to be created, it would have to go to Council as the Cabinet does not have influence over scrutiny arrangements.

Councillor Leverton's concern for the localities having budgetary powers was again noted. Discussion ensued over whether the full recommendations of the report should go to Council or to Cabinet. It was agreed that recommendation 2 of the report, namely the creation of an Education and Young People Overview and Scrutiny Committee, should be sent to Council as it would impact the Constitution. The rest of the recommendations could be sent to Cabinet for their consideration.

The Chair noted that the report had extensive discussion and thanked Councillor Gawrysiak, the Director of Law and Governance, the Head of Governance and all of those involved in the creation of the report for their superb piece of work and recommendations.

**Resolved: that the Committee noted the work undertaken by the Future Council Governance Group.**

**Actions: that recommendation 2 of the Future Council Governance Group Final Report be considered at Council and recommendation 1, 3, 4 and 5 be considered at Cabinet.**

## **80/23 WHISTLEBLOWING POLICY**

(Agenda No. 8)

The Director of Law and Governance provided an update to the Whistleblowing Policy. The Committee were informed that the correct systems needed to be in place to check if the allegations that were brought forward to the whistleblowing team were constituted towards being employee grievance rather than specific whistleblowing incidents. In these instances, the employee was directed to the correct area within the Council so they could receive the necessary help.

Having outlined the progress of whistleblowing as seen in the report, the Director of Law and Governance explained the closeness of working within the organisation to ensure that high standards were met. At this stage, thanks were given to the Counter Fraud team and the Chief Internal Auditor for their work on the policy and collecting

all the information at a single point of contact. It was summarised that the work on whistleblowing had been effective, and training was paramount to continue this work. Members of the Committee conveyed the need for checks and balances within the organisation, despite the fact that the vast majority of officers work diligently. The Committee recommended that training was undertaken by staff. It was queried whether this included Members, but the Director of Law and Governance explained that Members were not Council employees, , but encouraged any Members to contact the whistleblowing team if they had any concerns.

**Resolved: that the Committee noted the amount of whistleblowing incidents during the 2022-23 financial year.**

**Resolved: that the Committee noted the development of the revised Whistleblowing Policy in light of the lessons learnt from operation of the current Policy since November 2021.**

**Resolved: that the Committee recommended that training was undertaken on the Whistleblowing Policy.**

**81/23 OXFORD FIRE & RESCUE SERVICE STATEMENT OF ASSURANCE 2022-23**

(Agenda No. 9)

See Item 10. Items 9 and 10 were taken together.

**82/23 OXFORDSHIRE FIRE AND RESCUE SERVICE 2021/22 ANNUAL REPORT**

(Agenda No. 10)

The Chair introduced agenda item 9 and 10 together, before welcoming Deputy Chief Fire Officer, Matt Cook and Faisal Atcha, Station Manager B Org Assurance to speak to the Committee about the Oxford Fire and Rescue Statement of Assurance 2022-23, and the Oxfordshire Fire and Rescue Service 2021/22 Annual Report.

The Deputy Chief Fire Officer began by putting on record his pride of the integration of work on public safety and safeguarding across the county. The Deputy Chair asked about the risk due to recruitment pressures of on-call firefighters, to which the Deputy Chief Fire Officer highlighted the national issues surrounding recruitment. The Committee were informed of the reasons for the reduction in standards regarding response time, particularly noting the particular weather conditions. A review into response time had been commissioned by looking at risk-modelling and workforce planning.

Another challenge faced by the Oxfordshire Fire and Rescue Service was the retention of staff. The Deputy Chief Fire Officer noted that the service were actively trying to ease this problem by looking at incentivizing the role of on-call firefighters. It was pointed out that the preferred model of recruitment was the standardized model.

Members of the Committee pointed out the great scope of the report, particularly in prevention and education. There was acknowledgment over the great strides made in the diversity of the Oxfordshire Fire and Rescue Service, with more women entering

the service. The entire Committee acknowledged the fantastic work undertaken by the Oxfordshire Fire and Rescue Service. It was noted that His Majesty's Inspectorate were inspecting the service in January and that pre-inspection work was already under way. The Committee wished the service good luck for their inspection. The Deputy Chair observed that the reports needed to align their structure with their key priorities and public expectations to demonstrate progress across the service. It was pointed out by the Deputy Chair that this was not an issue specific with the service, but across organisations. The Deputy Chief Fire Officer noted these concerns and suggested some presentational changes could be made. The Chair and other members of the Committee commended the report's contents, highlighting lots of detail and examples. The Deputy Chief Fire Officer accepted that there needed to be stronger links between core priorities and the progress made towards outcomes.

The Committee thanked Oxfordshire Fire and Rescue Service for their ongoing outstanding efforts and specifically the Deputy Chief Fire Officer and Station Manager B Org Assurance for reporting to the Committee.

**Resolved: that the Committee considered and approved the Statement of Assurance 2022/23 for publication.**

**Resolved: that the Committee considered and approved the Annual Report 2022/23 for publication.**

### **83/23 AUDIT WORKING GROUP UPDATE**

(Agenda No. 11)

The Chair of the Audit Working Group, Dr Geoff Jones informed the Committee that the Working Group had asked about the delays to computer systems for the One-Fleet project and there had been other delays previously for the same reason. The Working Group had been informed that the issues could not be resolved in isolation and were part of a business transformation programme. The Working Group had requested for a report to be presented to the Audit and Governance Committee on the implementation of new IT systems across the Council and a briefing on the new governance arrangements for managing programmes and major projects at the January 2024 meeting. Dr Jones had already highlighted the counter fraud work earlier in the meeting.

**Resolved: that the Committee noted the updates from the Audit Working Group.**

### **84/23 ANNUAL GOVERNANCE STATEMENT 2022/23**

(Agenda No. 12)

The Director of Law and Governance, Anita Bradley, made clear that the Annual Governance Statement 2022/23 was an overview of the previous year, with a view to update the Committee on the progress made against the 13 areas of focus for 2023/24.

Members asked questions about the expected return date of the Constitution Working Group and the progress of training for colleagues in Children Services. The Committee were informed that the Constitution Working Group would be reconvened in January 2024 and the Director of Law and Governance stated that she would provide more information for the Committee about the progress of Children Services training.

**ACTION: Director of Law and Governance to provide more information about the progress of Childrens Services training to the Committee.**

The Committee offered its gratitude to Simon Harper, Head of Governance and Sarah Smith, Senior Governance Lead, the officers responsible for bringing the reports together.

The Director of Law and Governance informed the Committee that an addenda had been published for one of the actions for the Financial Management Statement, which had been updated since the papers had been published. This was incorporated into the Transformation Programme.

**Resolved: that the Committee noted the report and the actions taken in 2022/23. The Committee also noted the addenda.**

## **85/23 TERMS OF REFERENCE**

(Agenda No. 13)

The Chair invited the Director of Law and Governance to update the Committee on potential changes to the Audit and Governance Committee Terms of Reference. The Committee were reminded that these would require a recommendation to Council as the Committee was considering its own Terms of Reference (ToR). The Committee were informed that the amended ToR reflected the best practice guidance from CIPFA and the practical guidance for local authorities. Police and broader communities. The previous ToR included elections that had not been in the CIPFA guidance. There had been reference to legislative provisions under the functions and responsibility regulations. This had been referenced as sections, these had been now put into words to make more useful. The regulation of Investigatory Powers Act had been added clearly.

Dr Geoff Jones declared that he was a member of CIPFA. Dr Jones pointed out that points 18 &19 in Annex A – updated terms and reference for the Audit and Governance Committee, suggested that the Committee’s role was to approve internal audit plans, but in fact that was the responsibility of the Section 151 Officer. The Director of Finance highlighted how this remained the case but meant that the Committee could also help in this area.

There was some discussion over how the Committee discharged the responsibility of reviewing the governance and assurance arrangements for significant partnerships or collaborations, as reflected in Annex A, point 14. Members stated that reports of governance and assurance were not sent to the Committee for their consideration. The Director of Finance informed the Committee that local enterprise partnerships

(LEPs) functions were being transferred to local authorities from central government and had been added to the January 2024 agenda.

**Resolved: that the Committee agreed with the recommendation to Council to make changes to the terms of reference of the Audit and Governance Committee (Part 5.1A of the Constitution) as highlighted in Annex A to the report. This reflects the latest guidance from the Chartered Institute of Public Finance and Accountancy (CIPFA) – *Audit Committees: Practical Guidance for Local Authorities and Police (2022)*.**

## **86/23 EFFECTIVENESS OF INTERNAL AUDIT REVIEW**

(Agenda No. 14)

The Committee was informed of the feedback within the organisation on the effectiveness of the internal audit review. The Head of Governance noted the positive responses from Senior Council Managers, including members of the Strategic Leadership Team and the Council Management Team. 90% of the respondents deemed the service to provide good governance and organisational improvement, with 95% strongly agreeing or agreeing. The Chair commented that the Committee was very pleased with the responses received.

The Committee agreed with the statements in the report on the whole and acknowledged the work of Officers on the Internal Audit Review. It was stated by Members of the Committee that some of the items warranted further discussion in future meetings. The Audit Manager, Katherine Kitashima, informed the Committee that an external assessment of the Internal Audit Review was currently being undertaken and conclusions of that review would be presented to the Committee at the January 2024 meeting. The Committee thanked the officers for their hard work on the Internal Audit Review.

**Resolved: that the Committee noted the report and the effectiveness of the Internal Audit Review.**

## **87/23 ERNST & YOUNG UPDATE**

(Agenda No. 15)

Adrian Balmer presented the Committee with the results of the 2021/22 Draft Audit Report carried out by Ernst and Young. The following points were made about the Draft Audit results:

- The materiality for the audit remained at those communicated in the audit planning report, with planning materiality at £20.921m and performance materiality totalling £10.460m.
- Additional audit procedures as a result of COVID-19 did not result in any additional risks.
- There was no impact from the triennial valuation on the accounts for March 2022.
- The Value for Money work was still ongoing and there were no risks to report to Committee.

- The audit differences had been reported to the Committee, two particular adjustments had had to be made.
- EY agreed with Council's pension liability disclosures to the actuarial report with no significant issues and received the IAS19 assurance letter from the auditor of the Oxfordshire Pension Fund.
- The draft audit opinion for 2021/22 was reported, subject to the conclusion of the outstanding matters was proposed as an unqualified audit opinion, which was consistent with 2020/21.
- Some reclassification adjustments had to be made due to capital grants receipts in advance, but this did not impact on the balance sheet overall. Through the testing of income, EY identified one item that was related to 2022/23, but was recorded in 2021/22. The minimum value for expenditure and income for audit at the end of each year was £10,000, but this item was below the £10k de minimis. The Director of Finance pointed out that some items checked below the threshold meant a conclusion that these items should have been checked originally came to fruition. EY noted that they were working through residual errors with the Chief Accountant, with the view to getting a pre-draft opinion published in the near future.

Members of the Committee asked EY about the risks with journals and the increase of total audit fees. It was explained that the audit was still being undertaken and to date no issues had been identified. Management override was an area that carried significant risk, and this could be through journals so journal was a key risk for EY and therefore a number of criteria were in place to consider, and significant analysis could be carried out on journals. With respect to the fees, At the end of the audit, additional fees were added based upon the work carried out as well as an increase in the base fees It was clarified that additional fees are discussed with the Director of Finance and there was no issue in this particular case. The Committee were then informed that fees for audits were uplifted from 2023/24 to reflect the market situation.

Adrian Bulmer reported to the Committee the results of the 2021/22 Draft Pension Fund Report. It was revealed that only a small number of items were left to complete and as soon as the Council's accounts were complete, the pension audit would be able to be released. The following points were made about the Draft Pension Fund:

- The planned planning materiality was £32.80m and the final planning materiality was £32.90m. The planned performance materiality was £24.60m and the final performance materiality was £24.68m. Planned Audit Differences totalled £1.64m and ended up at a slightly higher total of £1.65m.
- No misstatements due to fraud or error were identified in the audit work.
- No misstatements due to the risk of inappropriate posting of investment journals were identified in the audit work.
- Similarly, to the 2020/21 audit, EY disagreed with a number of valuations disclosed as Level 2 assets, with their judgement stating that they were more appropriate to be disclosed as Level 3 assets. This totalled £243m of pooled property funds as assets that were incorrectly classified.

EY stated that based on the work, on both reports, they had performed, that they had not identified any material uncertainties relating to events or conditions that,

individually or collectively, may cast significant doubt on the Council's ability to continue as a going concern for a period of twelve months from when the financial statements were authorised for issue.

The Chair asked whether the 2021/22 Draft Pension Fund Report would also be sent to the Pension Fund Committee. The Director of Finance made the Committee aware that the Audit and Governance Committee were the governing body over this report and thus, normal procedure would mean it would not also be sent to the Pension Fund Committee. The Committee stressed the view that the Pensions Fund Committee needed to be made aware of this report.

The Committee thanked Adrian for presenting the report and to all of the team at EY for their hard work in compiling such a detailed report.

**Action: for the Director of Finance to talk to the Chair and the Pension Fund Committee about the difference of opinion on the pension valuations.**

**Resolved: that the Committee noted and accepted both reports.**

## **88/23 AUDIT AND GOVERNANCE COMMITTEE WORK PROGRAMME**

(Agenda No. 16)

The Committee discussed the work programme for upcoming meetings. The Chair suggested that the meeting on 10 January 2024 should start at 13:00, rather than 14:00, to which the Committee agreed. The Chair informed the Committee that a confidential session with the Internal Audit Officer, Sarah Cox, would be held at 12:15 before the Committee meeting began. The Director of Finance suggested that the Risk Management Update could be moved to the March meeting. Likewise, the Director of Law and Governance offered for the Review of Member Conduct to be added to the March agenda. The Committee agreed to both suggestions. The LEP Transition and Revised Whistleblowing Policy were added to the January agenda, which explained the removal of some items from the agenda to later dates.

**Actions: for the LEP Transition and revised Whistleblowing Policy to be added to the January meeting.**

**Actions: for the January meeting to begin at 13:00 and the Chief Internal Auditor Briefing to begin at 12:15.**

**Actions: to move the Risk Management Update and Review of Member Code of Conduct items to the March meeting.**

**Resolved: that the Committee noted the Audit and Governance Committee Work Programme and subsequent updates to the January agenda.**

## **89/23 DATE OF NEXT MEETING**

(Agenda No. 17)

..... in the Chair

Date of signing .....



# Oxfordshire Pension Fund Outline Audit Planning Report

Year ended 31 March 2023

04 January 2024

04 January 2024



Oxfordshire Pension Fund  
County Hall  
New Road  
Oxford  
OX1 1ND

Dear Audit and Governance Committee Members

We are pleased to attach our Outline Audit Planning Report for the forthcoming meeting of the Audit Committee. The purpose of this report is to provide the Committee with a basis to review our proposed audit approach and scope for the 2022/23 audit, in accordance with the requirements of the auditing standards and other professional requirements, but also to ensure that our audit is aligned with the Audit Committee's service expectations.

This report summarises our initial assessment of the key issues which drive the development of an effective audit for the Fund. We have aligned our audit approach and scope with these. We held a planning meeting with management and are currently completing our audit planning procedures based on our historic knowledge of the Pension Fund and sector wide knowledge. We will update the Audit and Governance if there are any changes to our risk assessment once we have complete all our planning procedures.

This report is intended solely for the information and use of the Audit Committee, Pensions Committee and management, and is not intended to be and should not be used by anyone other than these specified parties.

We welcome the opportunity to discuss this report with you on 10 January 2024, as well as understand whether there are other matters which you consider may influence our audit.

Yours faithfully,

Kevin Suter

Partner

For and on behalf of Ernst & Young LLP

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In April 2015 Public Sector Audit Appointments Ltd (PSAA) issued the “Statement of responsibilities of auditors and audited bodies”. It is available from the via the PSAA website ([www.PSAA.co.uk](http://www.PSAA.co.uk)). The Statement of responsibilities serves as the formal terms of engagement between appointed auditors and audited bodies. It summarises where the different responsibilities of auditors and audited bodies begin and end, and what is to be expected of the audited body in certain areas.

The “Terms of Appointment (updated April 2018)” issued by the PSAA sets out additional requirements with which auditors must comply, over and above those set out in the National Audit Office Code of Audit Practice (the Code) and in legislation, and covers matters of practice and procedure which are of a recurring nature.

This report is made solely to the Audit Committee, the Pensions Committee and management of the Fund in accordance with the statement of responsibilities. Our work has been undertaken so that we can state to the Audit Committee, the Pensions Committee, and management of the Fund, those matters we are required to state to them in this report and for no other purpose. To the fullest extent permitted by law we do not accept or assume responsibility to anyone other than the Audit Committee, the Pensions Committees and management of the Fund for this report or for the opinions we have formed. It should not be provided to any third party without our prior written consent.



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01

# Overview of our 2022/23 audit strategy



## Overview of our 2022/23 audit strategy

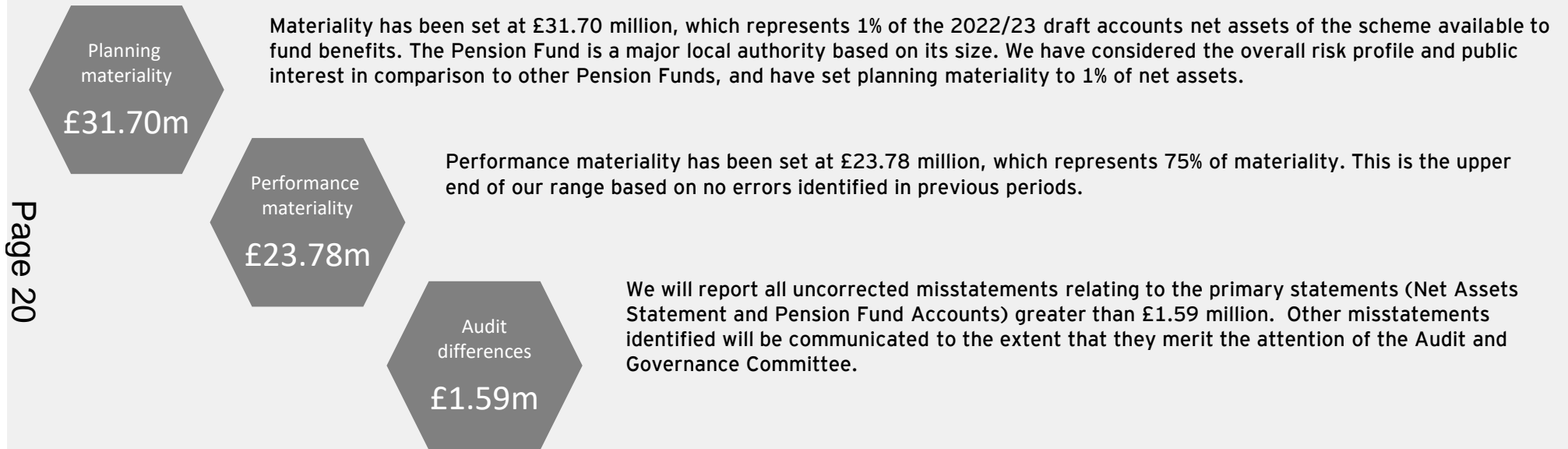
The following 'dashboard' summarises the significant accounting and auditing matters outlined in this report. It seeks to provide the Audit and Governance with an overview of our initial risk identification for the upcoming audit and any changes in risks identified in the current year.

Risk/area of focus	Risk identified	Change from PY	Details
Misstatement due to fraud or error	Fraud risk	No change in risk or focus	There is a risk that the financial statements as a whole are not free from material misstatement whether caused by fraud or error. We perform mandatory procedures regardless of specifically identified fraud risks.
Risk of inappropriate posting of investment journals	Fraud risk	No change in risk or focus	Investment valuations are manually input on the GL. Our judgement is that the Pension Fund's fraud risk relates to inappropriate journal posting of investments as reported by the custodian. This would affect the long-term investment portfolio value.
Valuation of complex investments (unquoted and pooled investments)- Level 3	Significant risk	No change in risk or focus	<p>Investments at Level 3 are those where at least one input with a potentially significant effect on the asset's valuation is not based on observable market data.</p> <p>Significant judgements are made by the Investment Managers or administrators to value these investments for which prices are not publicly available. The material nature of Investments means that any error in judgement could result in a material valuation error.</p> <p>Market volatility means such judgments can quickly become outdated, especially when there is a significant time period between the latest available audited information and the fund year end. These variations could have a material impact on the financial statements.</p>
Valuation of investments under Level 2 fair value hierarchy	Inherent risk	No change in risk or focus	<p>The valuation of investments under level 2 fair value hierarchy are based on observable inputs such as bid price in the market for similar instruments.</p> <p>There is a risk that the comparable inputs are not appropriate and valuation could be misstated.</p>
IAS 26 - Present value of retirement benefits	Inherent risk	No change in risk or focus	<p>An actuarial estimate of the present value of future pensions is calculated by an independent firm of actuaries with specialist knowledge and experience. The estimate is based on triennial valuation as at 31 March 2022 and has regard to local factors such as mortality rates and expected pay rises along with other assumptions around inflation and investment yields when calculating the liability.</p> <p>There is a risk that the valuation uses inappropriate assumptions to value the present value of the future benefits as at 31 March 2023.</p>

# Overview of our 2022/23 audit strategy

The following 'dashboard' summarises the significant accounting and auditing matters outlined in this report. It seeks to provide the Audit and Governance Committee with an overview of our initial risk identification for the upcoming audit and any changes in risks identified in the current year.

## Materiality



# Overview of our 2022/23 audit strategy

## Audit scope

This Outline Audit Planning Report covers the work that we plan to perform to provide you with:

- an audit opinion on whether the financial statements of Oxfordshire Pension Fund Fund give a true and fair view of the financial position as at 31 March 2023 and of the income and expenditure for the year then ended.

Our audit will also include the mandatory procedures that we are required to perform in accordance with applicable laws and auditing standards.

When planning the audit we take into account several key inputs:

- Strategic, operational and financial risks relevant to the financial statements;
- Developments in financial reporting and auditing standards;
- The quality of systems and processes;
- Changes in the business and regulatory environment; and
- Management's views on all of the above.

By considering these inputs, our audit is focused on the areas that matter and our feedback is more likely to be relevant to the Fund.

Taking the above into account, and as articulated in this audit plan, our professional responsibilities require us to independently assess the risks associated with providing an audit opinion and undertake appropriate procedures in response to that. Our Terms of Appointment with PSAA allow them to vary the fee dependent on "the auditors assessment of risk and the work needed to meet their professional responsibilities". PSAA are aware that the setting of scale fees has not kept pace with the changing requirements of external audit with increased focus on, for example, the valuation of pension obligations, the introduction of new accounting standards in recent years as well as the expansion of factors impacting the audit such ISA 540 (revised) and ISA315. Therefore to the extent any of these or any other risks are relevant in the context of Oxfordshire Pension Fund audit, we will discuss these with management as to the impact on the scale fee.

### Effects of climate-related matters on financial statements

Public interest in climate change is increasing. We are mindful that climate-related risks may have a long timeframe and therefore while risks exist, the impact on the current period financial statements may not be immediately material to an entity. It is nevertheless important to understand the relevant risks to make this evaluation. In addition, understanding climate-related risks may be relevant in the context of qualitative disclosures in the notes to the financial statements.

We make inquiries regarding climate-related risks on every audit as part of understanding the entity and its environment. As we re-evaluate our risk assessments throughout the audit, we continually consider the information that we have obtained to help us assess the level of inherent risk.

## Overview of our 2022/23 audit strategy

### Timeline

The target date for you to publish Pension Fund accounts for the financial year ending 31 March 2023 was 30 September 2023, as set out within the Accounts and Audit (Amendment) Regulations 2022. In line with our previous communications with you, due to the complex set of factors contributing to audit delays across the sector we were not able to give our opinion on your financial statements by 30 September 2023. Refer to Section 06 for the indicative timelines.

### Fees

We remain in discussion with PSAA about our proposed increase to the scale fee which we consider to be appropriate to deliver an audit compliant with audit quality requirements. We include in Section 08, our current view of the fees required to carry out the 2022/23 audit. We will update the Committee on any determinations by PSAA on fees.

### Audit team changes

Key change to our team.



Manager: Kalthiemah Abrahams

Kalthiemah Abrahams has taken over from Alison Kennett. Kalthiemah has over 10 years of public sector experience in South Africa





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# 02 Audit risks



## Our response to significant risks

We have set out the significant risks (including fraud risks \*) identified for the current year audit along with the rationale and expected audit approach. The risks identified below may change to reflect any significant findings or subsequent issues we identify during the audit.

	What is the risk?	What will we do?
<p>Misstatements due to fraud or error*</p>	<p>The financial statements as a whole are not free of material misstatements whether caused by fraud or error.</p> <p>As identified in ISA (UK and Ireland) 240, management is in a unique position to perpetrate fraud because of its ability to manipulate accounting records directly or indirectly and prepare fraudulent financial statements by overriding controls that otherwise appear to be operating effectively.</p> <p>We identify and respond to this fraud risk on every audit engagement.</p>	<p>We will undertake our standard procedures to address fraud risk, which include:</p> <ul style="list-style-type: none"> <li>▶ Identifying fraud risks during the planning stages.</li> <li>▶ Inquiring of management about risks of fraud and the controls put in place to address those risks.</li> <li>▶ Understanding the oversight given by those charged with governance of management's processes over fraud.</li> <li>▶ Considering the effectiveness of management's controls designed to address the risk of fraud.</li> <li>▶ Determining an appropriate strategy to address those identified risks of fraud.</li> <li>▶ Performing mandatory procedures regardless of specifically identified fraud risks, including;             <ul style="list-style-type: none"> <li>▶ testing of journal entries and other adjustments in the preparation of the financial statements;</li> <li>▶ reviewing accounting estimates for evidence of management bias; and</li> <li>▶ evaluating the business rationale for significant unusual transactions.</li> </ul> </li> </ul> <p>We will use our data analytics capabilities to assist with our work, including journal entry testing. We will assess journal entries for evidence of management bias and evaluate for business rationale.</p>



## Our response to significant risks (continued)

We have set out the significant risks (including fraud risks denoted by\*) identified for the current year audit along with the rationale and expected audit approach. The risks identified below may change to reflect any significant findings or subsequent issues we identify during the audit.

	What is the risk?	What will we do?
<p data-bbox="120 443 472 504"><b>Risk of inappropriate posting of investment journals*</b></p> <p data-bbox="100 730 138 831" style="writing-mode: vertical-rl; transform: rotate(180deg);">Page 5</p> <p data-bbox="120 788 421 817"><b>Financial statement impact</b></p> <p data-bbox="100 839 539 932">Manipulation of investment values would increase the net value of pension fund assets.</p> <p data-bbox="100 967 508 1059">Total Investments for 2020/21: £3,212 million and 2021/22 £3,121 million.</p> <p data-bbox="100 1098 530 1222">As our performance materiality is £23.78 million, any manipulation over 1% would result in a material error to the value of investments.</p>	<p data-bbox="577 459 1236 584">Investment valuations are manually input on the general ledger, so there is opportunity to manipulate the valuation of investments reported in the Net Asset Statement.</p>	<p data-bbox="1261 459 1608 488">Our approach will focus on:</p> <ul data-bbox="1261 533 2101 874" style="list-style-type: none"> <li>• testing of journals at year-end to ensure there are no unexpected or unusual postings;</li> <li>• undertaking a review of reconciliations between the fund manager/ custodian reports/ valuer's reports and investigating any reconciling differences over a specified threshold;</li> <li>• re-perform the detailed investment note using the reports we have acquired directly from the custodian or fund managers; and</li> <li>• check the reconciliation of holdings included in the Net Assets Statement back to the source reports.</li> </ul> <p data-bbox="1261 925 2089 1018">We will use our data analytics capabilities to assist with our work, including journal entry testing. We will assess journal entries for evidence of management bias and evaluate for business rationale.</p>



# Our response to significant risks

We have set out the significant risks (including fraud risks denoted by\*) identified for the current year audit along with the rationale and expected audit approach. The risks identified below may change to reflect any significant findings or subsequent issues we identify during the audit.

### Valuation of complex investments (unquoted and pooled investments)

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#### Financial statement impact

Misstatements that occur in relation to Complex Investments valued at level 3 fair value hierarchy such as unquoted private equities and pooled property investments could affect the valuation of the Net Assets and investment income in the Fund Accounts.

The Pension Fund held £727 million level 3 investments at 31 March 2022 and £802 million at 31 March 2023.

#### What is the risk?

The Fund's Investments include a significant balance of level 3 investments such as pooled property investment and unquoted private equity. Investments at Level 3 are those where at least one input that could have a significant effect on the asset's valuation is not based on observable market data.

Significant judgements are taken by Investment Managers to value those investments whose prices are not publicly available.

Market volatility means such judgments can quickly become outdated, especially when there is a significant time period between the latest available audited information and the fund year end. Such variations could have a material impact on the financial statements.

#### What will we do?

Our approach will focus on:

- obtaining a schedule of investments to ensure correct classification, presentation and disclosure of items in the financial statements and corresponding notes;
- obtaining an understanding and evaluating of the work of management's expert;
- Assess the competence of valuation experts through review and analysis of ISAE 3402 internal control reports issued on the fund managers and the custodian;
- Where the ISAE 3402 reports are not issued at 31 March 2023, we will obtain and review bridging letters;
- Review the control reports for any issues or qualifications which impact the valuation controls over the funds.
- Review the basis of valuation for property investments and other unquoted investments, assessing the appropriateness of the valuation methods used;
- Where available, review the latest audited accounts for the relevant underlying investment funds and compare the net asset values with the valuation of the assets in the accounts of the Fund. We will also ensure there are no matters arising that highlight weaknesses in the Fund's valuation;
- If the latest audited accounts are issued at a different date compared to the reporting date of the Fund, we will perform roll forward procedures to support the valuation of the investments as of 31 March 2023, such as benchmark indexation for similar assets and analysis of cash movements in the gap period and understand what the Pension Fund has done to assess how the valuations are still materially correct as at 31 March 2023; and
- testing accounting entries have been correctly processed in the financial statements.

If necessary, our internal valuation specialists will support our work in this area.

## Other areas of audit focus

We have identified other areas of the audit, that have not been classified as significant risks, but are still important when considering the risks of material misstatement to the financial statements and disclosures and therefore may be key audit matters we will include in our audit report.

### What is the risk/area of focus?

#### Valuation of investments under Level 2 fair value hierarchy

The Pension Fund held £2,370 million level 2 investments at 31 March 2022 and £2,275 million at 31 March 2023. These are assets where quoted market prices are not available; for example, where an instrument is traded in a market that is not considered to be active, or where valuation techniques are used to determine fair value.

Valuations are based on either evaluated prices provided by independent pricing services, closing bid price where bid and offer are published or estimated valuation reported by a counterparty.

#### IAS 26 - Present value of retirement benefits

The Pension Fund had a present value of funded obligation of £4,529m as at 31 March 2022 and £3,278m as at 31 March 2023. Accounting for the present value of retirement benefits involves significant estimation and judgement and therefore management engages an actuary to undertake the calculations on their behalf.

The figure is material and subject to complex estimation techniques and judgements by the actuary. The estimate is based on a roll-forward of data from the 2022 triennial valuation, updated where necessary, and has regard to local factors such as expected pay rises along with other assumptions around inflation and discount rate when calculating the estimate.

There is a risk that the valuation uses inappropriate assumptions to calculate the estimate as at 31 March 2023.

### What will we do?

In order to address this risk we will carry out a range of procedures including:

- ▶ Where the funds are actively traded in listed markets/exchange, test the valuation by using the EY Investment Security Pricing Tool;
- ▶ Alternatively, inspecting quotations, financial statements of investees and other evidence of current value, cost or equity amount of investments and test that investments are classified, recorded and measured in accordance with the entity's accounting policies and applicable financial reporting framework;
- ▶ Perform triangulation work to agree amounts per the financial statements to Fund Manager and to Custodian; and
- ▶ Where Level 2 Investments are not listed, we may revert to Level 3 testing as detailed on page 12.

In order to address this risk we will carry out a range of procedures including:

- ▶ Assessing the competence of management experts, Hymans Robertson;
- ▶ Engaging with the NAO's consulting actuary and our EY Pensions team to review whether the IAS26 approach applied by the actuary is reasonable and compliant with IAS26;
- ▶ Engaging with EY Pensions to undertake procedures to create an auditor's estimate for the pension liability, which we use to gain assurance over the process and assumptions used to estimate the present value of future retirement benefits;
- ▶ Ensure that the IAS26 disclosure is in line with the relevant standards and consistent with the valuation provided by the actuary; and
- ▶ Perform audit procedures to assess the accuracy of membership numbers



03

Audit materiality



# Materiality

## Materiality

For planning purposes, we have set planning materiality for 2022/23 at £31.7million. This represents 1% of the Pension Fund's net assets value from the draft financial statements. It will be reassessed throughout the audit process. In an audit of a pension fund we consider the net assets to be the appropriate basis for setting the materiality as they represent the best measure of the schemes' ability to meet obligations rising from pension liabilities. We have provided supplemental information about audit materiality in Appendix C.

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We request that the Audit and Governance confirm their understanding of, and agreement to, these materiality and reporting levels.

## Key definitions

**Planning materiality** - the amount over which we anticipate misstatements would influence the economic decisions of a user of the financial statements. This is consistent with the prior year.

**Performance materiality** - the amount we use to determine the extent of our audit procedures. We have set performance materiality at £31.7million which represents 75% of planning materiality - consistent with the prior year level. We have considered a number of factors such as the number of errors in prior year and any significant changes in 2022/23 when determining the percentage of performance materiality.

**Audit difference threshold** - we propose that misstatements identified below this threshold are deemed clearly trivial. We will report to you all uncorrected misstatements over this amount relating to the fund account and net asset statement. This was calculated as 5% of planning materiality, which is consistent year on year.

Other uncorrected misstatements, such as reclassifications and misstatements in the disclosures, and corrected misstatements will be communicated to the extent that they merit the attention of the Audit Committee, or are important from a qualitative perspective.



04

Scope of our audit





# Scope of our audit

## Objective and Scope of our audit

Under the Code of Audit Practice our principal objectives are to review and report on the Pension Fund's financial statements to the extent required by the relevant legislation and the requirements of the Code. We issue an audit report that covers:

### Financial statement audit:

Our objective is to form an opinion on the financial statements under International Standards on Auditing (UK and Ireland). We also perform other procedures as required by auditing, ethical and independence standards, the Code and other regulations. We outline below the procedures we will undertake during the course of our audit.

### Procedures required by standards:

- Addressing the risk of fraud and error; significant disclosures included in the financial statements; entity-wide controls;
- Reading other information contained in the financial statements and reporting whether it is inconsistent with our understanding and the financial statements; and auditor independence.

### Procedures required by the Code:

- Reviewing, and reporting on as appropriate, other information published with the financial statements.

## Audit Process Overview

Our audit involves:

- Identifying and understanding the key processes and internal controls; and
- Substantive tests of detail of transactions and amounts.

For 2022/23, we plan to follow a substantive approach to the audit, as we have concluded this is the most efficient way to obtain the level of audit assurance required to conclude that the financial statements are not materially misstated.

ISA315:

ISA (UK) 315 (Revised) Identifying and Assessing the Risks of Material Misstatement, is effective for audits of financial statements for periods beginning on or after 15 December 2021. For the pension fund this will therefore impact on the audit of the financial statements for 2022/23. The new approach required to comply with the ISA will involve more detailed work around identifying relevant IT controls and evaluating the design and implementation of these controls. It also requires auditors to place risks of material misstatement on the 'Spectrum of Risk' as a significant, medium, low or no risk. Based on this assessment, different combinations of assurance (inherent, controls, and substantive) are used to address the risk. The subsequent slides provides more information on ISA315.

Analytics:

We will use our analytics tools to enable us to capture whole populations of your financial data, in particular journal entries. These tools:

- Help identify specific exceptions and anomalies which can then be subject to more traditional substantive audit tests; and
- Give greater likelihood of identifying errors than random sampling techniques.

We will report the findings from our process and analytics work, including any significant weaknesses or inefficiencies identified and recommendations for improvement , to management and the Audit and Governance Committee.

Internal audit:

As in the prior year we will review internal audit plans and the results of their work where relevant to this engagement. We consider these when designing our overall audit approach and when developing in our detailed testing strategy. We may also reflect relevant findings from their work in our reporting, where it raises issues that we assess could have a material impact on the year-end financial statements.

## ISA (UK) 315 (Revised July 2020) *Identifying and Assessing the Risks of Material Misstatement*

### Summary of key measures

### Impact on Oxfordshire Pension Fund

- The revised auditing standard is effective for audits of financial statements for periods beginning on or after 15 December 2021, and adopts ISA 315 (Revised 2019) as issued by the IAASB.
- The revised risk assessment standard sees enhancements and clarifications to: (i) Encourage a more robust risk assessment, thereby promoting more focused responses to the identified risks; (ii) Clarify current requirements to promote consistency in the application of procedures for risk identification; and (iii) Modernize the standard to keep up with the evolving environment in which entities operate, in particular in relation to the Trust's use of information technology. The fundamentals of risk assessment have not changed, however, the changes will see additional audit procedures and considerations being made in the following areas to respond to the requirements of the revised standard:
  - How we identify and assess risks based on our understanding of the entity and other risk assessment procedures;
  - How we understand the components of the system of internal control, including new evaluations which apply to each component;
  - The type of controls and process for understanding controls that are relevant to our audit relating to the preparation and posting of journal entries;
  - New requirement Understanding the effect of the Trust's use of IT, including relevant IT general controls, and the identification of IT-related risks; and
  - Evaluating, as an audit team, whether sufficient evidence has been obtained to support the identification and assessment of risks of material misstatement.

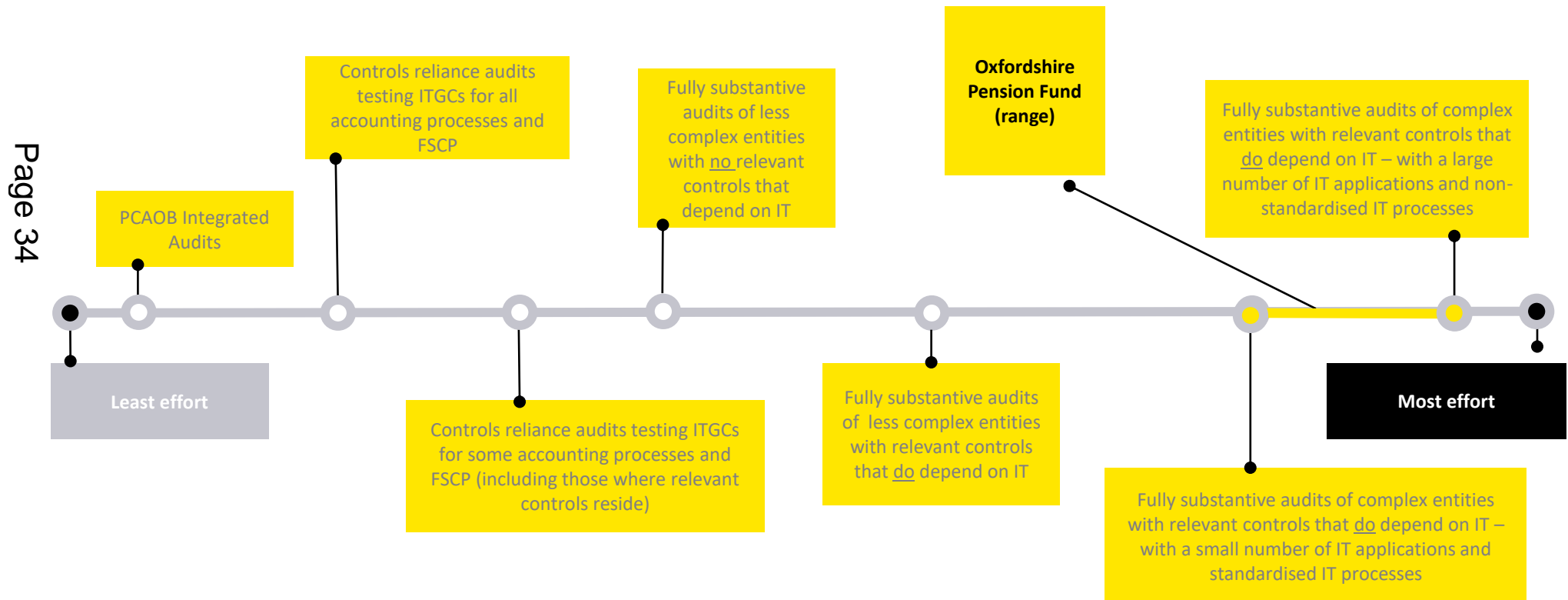
- The revised standard is for auditors and does not put any additional responsibilities or requirements on management or the Audit Committee, however, management and/or the Audit and Governance may experience different conversations, requests or simply have more focused discussions with members of the audit team, including about risk, internal controls, audit quality and our audit strategy.
- For Oxfordshire Pension Fund, the revised standard is effective for this audit of the financial statements for the period ended 31 March 2023.
- We will be required to perform new and additional procedures to understand the Fund's use of IT, the IT processes related to those IT applications relevant to the audit used in the different accounting processes and, where relevant, the IT general controls (ITGCs) that address IT risks in the IT processes and evaluation of their design effectiveness and whether they have been implemented. The revised standard does not require an evaluation of the operating effectiveness of ITGCs; it continues to be a strategy decision for the auditor as to whether they intend to rely on IT processes.
- More control observations may be identified and communicated, and the additional evaluations of the components of the system of internal control may help identify deficiencies that are considered to be *significant deficiencies*.
- The new requirement relating to understanding the effect of the use of IT by an audited entity has the greatest potential for additional audit effort, involvement of team members with specialised knowledge of auditing IT, and an upward impact on audit fees.
- We have discussed on the next slides the specific impact of this new requirement on the audit of the Fund.
- The other impacts of the revised standard on our audit strategy are reflected in the relevant sections of this report.

### External resources

- FRC [Feedback statement and impact assessment](#)
- IAASB [Introduction to ISA 315 \(Revised 2019\) Fact Sheet](#)

# Scope of our audit

The graphic below indicates where we anticipate, based on our current understanding, that the audit of Oxfordshire Pension Fund falls on the spectrum of effort as it applies to the new requirements of the revised standard relating to understanding the effect of the use of IT. The level of effort is displayed relative to the circumstances applicable to the Fund and why that level of effort may differ to that required on the audits of entities with different circumstances.





05

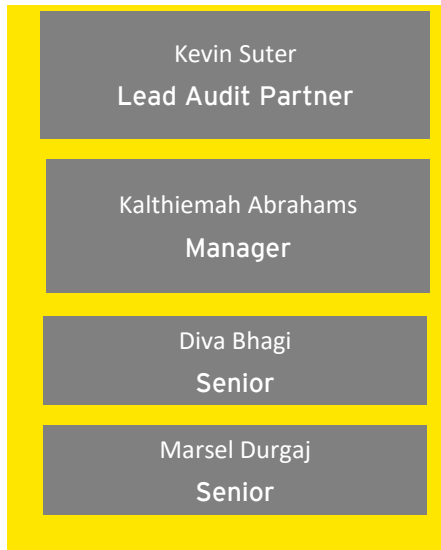
Audit team



# Audit team

**Audit team structure:**

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EY Actuaries

EY Data Analytics

## Use of specialists

Our approach to the involvement of specialists, and the use of their work.

When auditing key judgements, we are often required to rely on the input and advice provided by specialists who have qualifications and expertise not possessed by the core audit team. The areas where either EY or third party specialists provide input for the current year audit are:

Area	Specialists
Pensions disclosure  Investment valuation	Management specialist: Hymans Robertson EY specialist: EY Pensions team and PWC Actuary commissioned by NAO  The Pension Fund's Custodian and Fund Managers

In accordance with Auditing Standards, we will evaluate each specialist's professional competence and objectivity, considering their qualifications, experience and available resources, together with the independence of the individuals performing the work.

We also consider the work performed by the specialist in light of our knowledge of the Pension Fund's business and processes and our assessment of audit risk in the particular area. For example, we would typically perform the following procedures:

- Analyse source data and make inquiries as to the procedures used by the specialist to establish whether the source data is relevant and reliable;
- Assess the reasonableness of the assumptions and methods used;
- Consider the appropriateness of the timing of when the specialist carried out the work; and
- Assess whether the substance of the specialist's findings are properly reflected in the financial statements.



**06** Indicative audit timeline 





## Audit timeline

# Timetable of communication and deliverables

### Timeline

Below is a timetable showing the key stages of the audit and the deliverables we have agreed to provide to you through the audit cycle in 2022/23.

From time to time matters may arise that require immediate communication with the Audit and Governance and we will discuss them with the Audit and Governance Chair as appropriate. We will also provide updates on corporate governance and regulatory matters as necessary.

Audit phase	Timetable	Audit committee timetable	Deliverables
Planning: Risk assessment and setting of scopes, including planning procedures	Sep-Nov 2023		
Walkthrough of key systems and processes	Sep-Nov 2023		
Year end audit (substantive procedures and general procedures)	Dec- Feb 2024		
Audit Planning Report presented to the Audit Committee	Jan 2024	Audit and Governance - 10 January 2024	Outline Audit Planning Report
Year end audit(conclusion) Audit Completion procedures	Jan - Feb 2024	Audit and Governance - TBC	Audit Results Report Audit Opinion



07

Independence



# Introduction

The FRC Ethical Standard and ISA (UK) 260 “Communication of audit matters with those charged with governance”, requires us to communicate with you on a timely basis on all significant facts and matters that bear upon our integrity, objectivity and independence. The Ethical Standard, as revised in December 2019, requires that we communicate formally both at the planning stage and at the conclusion of the audit, as well as during the course of the audit if appropriate. The aim of these communications is to ensure full and fair disclosure by us to those charged with your governance on matters in which you have an interest.

Required communications	
Planning stage	Final stage
<ul style="list-style-type: none"> <li>▶ The principal threats, if any, to objectivity and independence identified by Ernst &amp; Young (EY) including consideration of all relationships between you, your affiliates and directors and us;</li> <li>▶ The safeguards adopted and the reasons why they are considered to be effective, including any Engagement Quality review;</li> <li>▶ The overall assessment of threats and safeguards;</li> <li>▶ Information about the general policies and process within EY to maintain objectivity and independence.</li> </ul>	<ul style="list-style-type: none"> <li>▶ In order for you to assess the integrity, objectivity and independence of the firm and each covered person, we are required to provide a written disclosure of relationships (including the provision of non-audit services) that may bear on our integrity, objectivity and independence. This is required to have regard to relationships with the entity, its directors and senior management, its affiliates, and its connected parties and the threats to integrity or objectivity, including those that could compromise independence that these create. We are also required to disclose any safeguards that we have put in place and why they address such threats, together with any other information necessary to enable our objectivity and independence to be assessed;</li> <li>▶ Details of non-audit/additional services provided and the fees charged in relation thereto;</li> <li>▶ Written confirmation that the firm and each covered person is independent and, if applicable, that any non-EY firms used in the group audit or external experts used have confirmed their independence to us;</li> <li>▶ Details of any non-audit/additional services to a UK PIE audit client where there are differences of professional opinion concerning the engagement between the Ethics Partner and Engagement Partner and where the final conclusion differs from the professional opinion of the Ethics Partner</li> <li>▶ Details of any inconsistencies between FRC Ethical Standard and your policy for the supply of non-audit services by EY and any apparent breach of that policy;</li> <li>▶ Details of all breaches of the IESBA Code of Ethics, the FRC Ethical Standard and professional standards, and of any safeguards applied and actions taken by EY to address any threats to independence; and</li> <li>▶ An opportunity to discuss auditor independence issues.</li> </ul>

In addition, during the course of the audit, we are required to communicate with you whenever any significant judgements are made about threats to objectivity and independence and the appropriateness of safeguards put in place, for example, when accepting an engagement to provide non-audit services.

We ensure that the total amount of fees that EY and our network firms have charged to you and your affiliates for the provision of services during the reporting period, analysed in appropriate categories, are disclosed.

## Relationships, services and related threats and safeguards

We highlight the following significant facts and matters that may be reasonably considered to bear upon our objectivity and independence, including the principal threats, if any. We have adopted the safeguards noted below to mitigate these threats along with the reasons why they are considered to be effective. However we will only perform non-audit services if the service has been pre-approved in accordance with your policy.

### Overall Assessment

Overall, we have not identified any threats that would require mitigation safeguards. We therefore confirm that EY is independent and the objectivity and independence of Kevin Suter, your audit engagement partner, and the audit engagement team have not been compromised.

### Self interest threats

A self interest threat arises when EY has financial or other interests in the Pension Fund. Examples include where we receive significant fees in respect of non-audit services; where we need to recover long outstanding fees; or where we enter into a business relationship with you. At the time of writing, there are no long outstanding fees or any business relationship.

We believe that it is appropriate for us to undertake those permitted non-audit/additional services set out in Section 5.40 of the FRC Ethical Standard 2019 (FRC ES), and we will comply with any policies that you have approved. At the time of writing, there are no non-audit fees.

When the ratio of non-audit fees to audit fees exceeds 1:1, we are required to discuss this with our Ethics Partner, as set out by the FRC ES, and if necessary agree additional safeguards or not accept the non-audit engagement. We will also discuss this with you.

A self interest threat may also arise if members of our audit engagement team have objectives or are rewarded in relation to sales of non-audit services to you. We confirm that no member of our audit engagement team, including those from other service lines, has objectives or is rewarded in relation to sales to you, in compliance with Ethical Standard part 4.

There are no other self interest threats at the date of this report.

### Self review threats

Self review threats arise when the results of a non-audit service performed by EY or others within the EY network are reflected in the amounts included or disclosed in the financial statements.

There are no self review threats at the date of this report.

### Management threats

Partners and employees of EY are prohibited from taking decisions on behalf of management of the Fund. Management threats may also arise during the provision of a non-audit service in relation to which management is required to make judgements or decision based on that work.

There are no management threats at the date of this report.

## Relationships, services and related threats and safeguards

### Other threats

Other threats, such as advocacy, familiarity or intimidation, may arise.

There are no other threats at the date of this report.

## Other communications

### EY Transparency Report 2022

Ernst & Young (EY) has policies and procedures that instil professional values as part of firm culture and ensure that the highest standards of objectivity, independence and integrity are maintained. Details of the key policies and processes in place within EY for maintaining objectivity and independence can be found in our annual Transparency Report which the firm is required to publish by law. The most recent version of the reporting period from 2 July 2022 to 30 June 2023, referred to throughout the report as FY22: [ey-uk-2023-transparency-report.pdf](https://www.ey.com/uk/en/issues/2023-transparency-report)



# 08

# Appendices



## Fees

The duty to prescribe fees is a statutory function delegated to Public Sector Audit Appointments Ltd (PSAA) by the Department of Levelling up Housing and Communities. PSAA has published a scale fee for all relevant bodies. This is defined as the fee required by auditors to meet statutory responsibilities under the Local Audit and Accountability Act 2014 in accordance with the NAO Code, the financial reporting requirements set out in the Code of Practice on Local Fund Accounting published by CIPFA/LASAAC, and the professional standards applicable to auditors' work.

	Planned fee 2022/23	Planned Fee 2021/22
	£	£
Scale Fee - Code work	25,254	18,563
Work required to address professional and regulatory requirements and scope associated with risk (Note 1)	44,551	51,242
Additional work and associated fees:		
ISA 540 - Estimates (Note 2)	974	974
IAS 19 Assurance, including triennial testing to support IAS 26 disclosure and IAS 19 pension liability roll forward (Note 3)	7,500	5,500
ISA 315 implementation (Note 4)	4,000 to 6,000	n/a
<b>Total Planned Fees</b>	<b>82,279 - 84,279</b>	<b>76,279</b>

In addition, we are driving greater innovation in the audit through the use of technology. The significant investment costs in this global technology continue to rise as we seek to provide enhanced assurance and insight in the audit.

The agreed fee presented is based on the following assumptions:

- Officers meeting the agreed timetable of deliverables;
- Our accounts opinion being unqualified;
- Appropriate quality of documentation is provided by the Pension Fund; and
- The Pension Fund has an effective control environment.

If any of the above assumptions prove to be unfounded, we will seek a variation to the agreed fee. This will be discussed with the Pension Fund in advance.

Note 1: For both years the scale fee has been re-assessed to take into account the risk profile of the Fund and the increase in regulatory standards. This additional fee has not been agreed but has been highlighted to management and is subject to review and approval by PSAA Ltd. It is based on the same hours as submitted to PSAA since the 2019/20 audit, but adjusted for 2022/23 to take account of the increase in the PSAA's scale fee.

Note 2: We continue to highlight additional fees for the additional requirements of the implementation of ISA540, which have not been incorporated within the updated 2022/23 scale fee.



Note 3: We will not be able to leverage the IAS 19 pension roll forward performed as part of the Council audit in the current year. In addition, testing will be required on the membership numbers due to the triennial valuation as at 31 March 2022. These additional fees are not subject to approval by PSAA.

Note 4: Due to the implementation of ISA315, we have to perform additional risk assessment procedures to understand the entities use of IT applications and controls. See pages 19 & 20.

# Required communications with the Audit Committee

We have detailed the communications that we must provide to the audit committee.


 Our Reporting to you



Required communications	 What is reported?	 When and where
Terms of engagement	Confirmation by the audit committee of acceptance of terms of engagement as written in the engagement letter signed by both parties.	The statement of responsibilities serves as the formal terms of engagement between the PSAA's appointed auditors and audited bodies.
Our responsibilities	Reminder of our responsibilities as set out in the engagement letter	The statement of responsibilities serves as the formal terms of engagement between the PSAA's appointed auditors and audited bodies.
Planning and audit approach	<p>Communication of the planned scope and timing of the audit, any limitations and the significant risks identified.</p> <p>When communicating key audit matters this includes the most significant risks of material misstatement (whether or not due to fraud) including those that have the greatest effect on the overall audit strategy, the allocation of resources in the audit and directing the efforts of the engagement team</p>	Outline audit planning report - January 2024-Audit and Governance Committee
Significant findings from the audit	<ul style="list-style-type: none"> <li>• Our view about the significant qualitative aspects of accounting practices including accounting policies, accounting estimates and financial statement disclosures</li> <li>• Significant difficulties, if any, encountered during the audit</li> <li>• Significant matters, if any, arising from the audit that were discussed with management</li> <li>• Written representations that we are seeking</li> <li>• Expected modifications to the audit report</li> <li>• Other matters if any, significant to the oversight of the financial reporting process</li> <li>• Findings and issues regarding the opening balance on initial audits (delete if not an initial audit)</li> </ul>	Audit results report - Feb 2024 (TBC)-Audit and Governance Committee

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# Required communications with the Audit and Governance (continued)



 Our Reporting to you

Required communications	 What is reported?	 When and where
Going concern	<p>Events or conditions identified that may cast significant doubt on the entity’s ability to continue as a going concern, including:</p> <ul style="list-style-type: none"> <li>• Whether the events or conditions constitute a material uncertainty</li> <li>• Whether the use of the going concern assumption is appropriate in the preparation and presentation of the financial statements</li> <li>• The adequacy of related disclosures in the financial statements</li> </ul>	Audit results report - Feb 2024 (TBC)-Audit and Governance Committee
Misstatements	<ul style="list-style-type: none"> <li>• Uncorrected misstatements and their effect on our audit opinion, unless prohibited by law or regulation</li> <li>• The effect of uncorrected misstatements related to prior periods</li> <li>• A request that any uncorrected misstatement be corrected</li> <li>• Material misstatements corrected by management</li> </ul>	Audit results report - Feb 2024 (TBC)-Audit and Governance Committee
Subsequent events	<ul style="list-style-type: none"> <li>• Enquiries of the audit committee where appropriate regarding whether any subsequent events have occurred that might affect the financial statements</li> </ul>	Audit results report - Feb 2024 (TBC)-Audit and Governance Committee
Fraud	<ul style="list-style-type: none"> <li>• Enquiries of the audit committee to determine whether they have knowledge of any actual, suspected or alleged fraud affecting the entity</li> <li>• Any fraud that we have identified or information we have obtained that indicates that a fraud may exist</li> <li>• Unless all of those charged with governance are involved in managing the entity, any identified or suspected fraud involving:               <ol style="list-style-type: none"> <li>a. Management;</li> <li>b. Employees who have significant roles in internal control; or</li> <li>c. Others where the fraud results in a material misstatement in the financial statements</li> </ol> </li> <li>• The nature, timing and extent of audit procedures necessary to complete the audit when fraud involving management is suspected</li> <li>• Any other matters related to fraud, relevant to Audit and Governance responsibility</li> </ul>	Audit results report - Feb 2024 (TBC)-Audit and Governance Committee





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# Required communications with the Audit and Governance (continued)

 Our Reporting to you

Required communications	 What is reported?	 When and where
Related parties	<ul style="list-style-type: none"> <li>• Significant matters arising during the audit in connection with the entity's related parties including, when applicable</li> <li>• Non-disclosure by management</li> <li>• Inappropriate authorisation and approval of transactions</li> <li>• Disagreement over disclosures</li> <li>• Non-compliance with laws and regulations</li> <li>• Difficulty in identifying the party that ultimately controls the entity</li> </ul>	Audit results report - Feb 2024 (TBC)-Audit and Governance Committee
Independence	<p>Communication of all significant facts and matters that bear on EY's, and all individuals involved in the audit, objectivity and independence</p> <p>Communication of key elements of the audit engagement partner's consideration of independence and objectivity such as:</p> <ul style="list-style-type: none"> <li>• The principal threats</li> <li>• Safeguards adopted and their effectiveness</li> <li>• An overall assessment of threats and safeguards</li> <li>• Information about the general policies and process within the firm to maintain objectivity and independence</li> </ul> <p>Communication whenever significant judgements are made about threats to objectivity and independence and the appropriateness of safeguards put in place.</p> <p>For public interest entities and listed companies, communication of minimum requirements as detailed in the FRC Revised Ethical Standard 2019:</p> <ul style="list-style-type: none"> <li>• Relationships between EY, the company and senior management, its affiliates and its connected parties</li> <li>• Services provided by EY that may reasonably bear on the auditors' objectivity and independence</li> <li>• Related safeguards</li> <li>• Fees charged by EY analysed into appropriate categories such as statutory audit fees, tax advisory fees, other non-audit service fees</li> </ul>	<p>Outline audit planning report - January 2024</p> <p>Audit results report - Feb 2024 (TBC)-Audit and Governance Committee</p>

# Required communications with the Audit and Governance (continued)

			 Our Reporting to you
Required communications	 What is reported?	  When and where	
Page 49	<ul style="list-style-type: none"> <li>• A statement of compliance with the Ethical Standard, including any non-EY firms or external experts used in the audit</li> <li>• Details of any inconsistencies between the Ethical Standard and Group's policy for the provision of non-audit services, and any apparent breach of that policy</li> <li>• Where EY has determined it is appropriate to apply more restrictive rules than permitted under the Ethical Standard</li> <li>• The audit committee should also be provided an opportunity to discuss matters affecting auditor independence</li> </ul>		
	External confirmations	<ul style="list-style-type: none"> <li>• Management's refusal for us to request confirmations</li> <li>• Inability to obtain relevant and reliable audit evidence from other procedures</li> </ul>	Audit results report - Feb 2024 (TBC)-Audit and Governance Committee
	Consideration of laws and regulations	<ul style="list-style-type: none"> <li>• Subject to compliance with applicable regulations, matters involving identified or suspected non-compliance with laws and regulations, other than those which are clearly inconsequential and the implications thereof. Instances of suspected non-compliance may also include those that are brought to our attention that are expected to occur imminently or for which there is reason to believe that they may occur</li> <li>• Enquiry of the audit committee into possible instances of non-compliance with laws and regulations that may have a material effect on the financial statements and that the audit committee may be aware of</li> </ul>	Audit results report - Feb 2024 (TBC)-Audit and Governance Committee
	Internal controls	<ul style="list-style-type: none"> <li>• Significant deficiencies in internal controls identified during the audit</li> </ul>	Audit results report - Feb 2024 (TBC)-Audit and Governance Committee
Representations	Written representations we are requesting from management and/or those charged with governance		Audit results report - Feb 2024 (TBC)-Audit and Governance Committee
Material inconsistencies and misstatements	Material inconsistencies or misstatements of fact identified in other information which management has refused to revise		Audit results report - Feb 2024 (TBC)-Audit and Governance Committee
Auditors report	Any circumstances identified that affect the form and content of our auditor's report		Audit results report - Feb 2024 (TBC)-Audit and Governance Committee
Fee Reporting	<ul style="list-style-type: none"> <li>• Breakdown of fee information when the audit plan is agreed</li> <li>• Breakdown of fee information at the completion of the audit</li> <li>• Any non-audit work</li> </ul>		Audit results report - Feb 2024 (TBC)-Audit and Governance Committee

## Additional audit information

### Other required procedures during the course of the audit

Our objective is to form an opinion on the Pension fund financial statements under International Standards on Auditing (UK) as prepared by you in accordance with with International Financial Reporting Standards as adopted by the EU, and as interpreted and adapted by the Code of Practice on Local Authority Accounting.

Our responsibilities in relation to the financial statement audit are set out in the formal terms of engagement between the PSAA's appointed auditors and audited bodies. We are responsible for forming and expressing an opinion on the financial statements that have been prepared by management with the oversight of the Audit Committee. The audit does not relieve management or the Audit and Governance of their responsibilities.

Our  
responsibilities  
required by  
auditing  
standards

- Identifying and assessing the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.
- Obtaining an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control.
- Evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Concluding on the appropriateness of management's use of the going concern basis of accounting.
- Evaluating the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtaining sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Council to express an opinion on the consolidated financial statements. Reading other information contained in the financial statements, including the board's statement that the annual report is fair, balanced and understandable, the Audit and Governance reporting appropriately addresses matters communicated by us to the Committee and reporting whether it is materially inconsistent with our understanding and the financial statements; and Maintaining auditor independence.

## Additional audit information (continued)

### Other required procedures during the course of the audit (continued)

Procedures required by the Audit Code	<ul style="list-style-type: none"><li>• Reviewing, and reporting on as appropriate, other information published with the financial statements, including the Annual Governance Statement.</li></ul>
Other procedures	<ul style="list-style-type: none"><li>• We are required to discharge our statutory duties and responsibilities as established by the Local Audit and Accountability Act 2014 and Code of Audit Practice</li></ul>

We have included in Appendix B a list of matters that we are required to communicate to you under professional standards.

### Purpose and evaluation of materiality

For the purposes of determining whether the accounts are free from material error, we define materiality as the magnitude of an omission or misstatement that, individually or in the aggregate, in light of the surrounding circumstances, could reasonably be expected to influence the economic decisions of the users of the financial statements. Our evaluation of it requires professional judgement and necessarily takes into account qualitative as well as quantitative considerations implicit in the definition. We would be happy to discuss with you your expectations regarding our detection of misstatements in the financial statements.

Materiality determines the level of work performed on individual account balances and financial statement disclosures.

The amount we consider material at the end of the audit may differ from our initial determination. At this stage, however, it is not feasible to anticipate all of the circumstances that may ultimately influence our judgement about materiality. At the end of the audit we will form our final opinion by reference to all matters that could be significant to users of the accounts, including the total effect of the audit misstatements we identify, and our evaluation of materiality at that date.

About EY

EY is a global leader in assurance, tax, transaction and advisory services. The insights and quality services we deliver help build trust and confidence in the capital markets and in economies the world over. We develop outstanding leaders who team to deliver on our promises to all of our stakeholders. In so doing, we play a critical role in building a better working world for our people, for our clients and for our communities.

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